

Fukushima Daiichi



The accident exposed in a flash -quite literally- the worst traits of 'old Japan', with its elitist and secretive bureaucratic culture.

David Pilling,

Bending Adversity; Japan and the Art of Survival, Chapter 14

- A banker of Mitsubishi Bank will move to Sumitomo Bank?
- An engineer of Hitachi will move to Toshiba?
- A civil servant of MEXT will move to METI?

NAIIC Core Message

<naiic.go.jp>

'Regulatory Capture'

George Stigler

Nobel Laureate in Economics

'Mind-set' of Japanese

Groupthink

Transparency/Openness

Accountability

Obligation to Dissent

Karel von Wolfren; The Enigma of Japanese Power (1989)

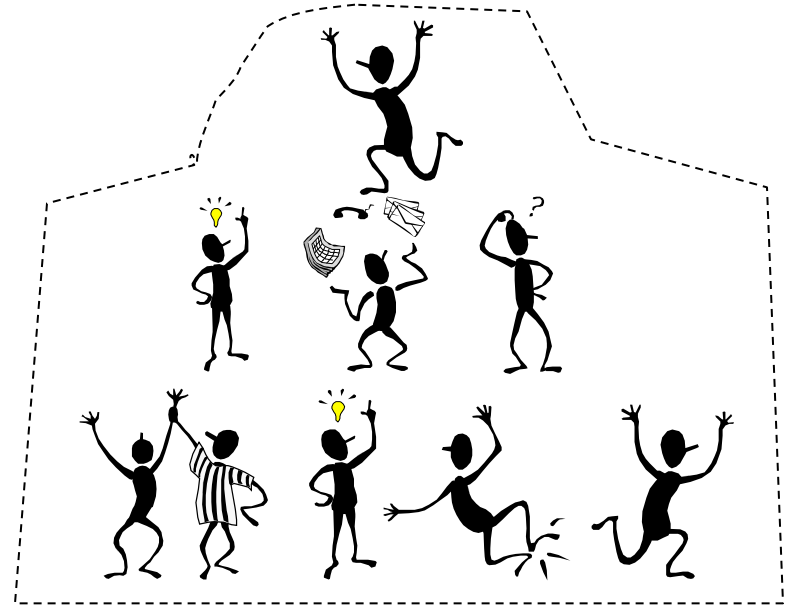
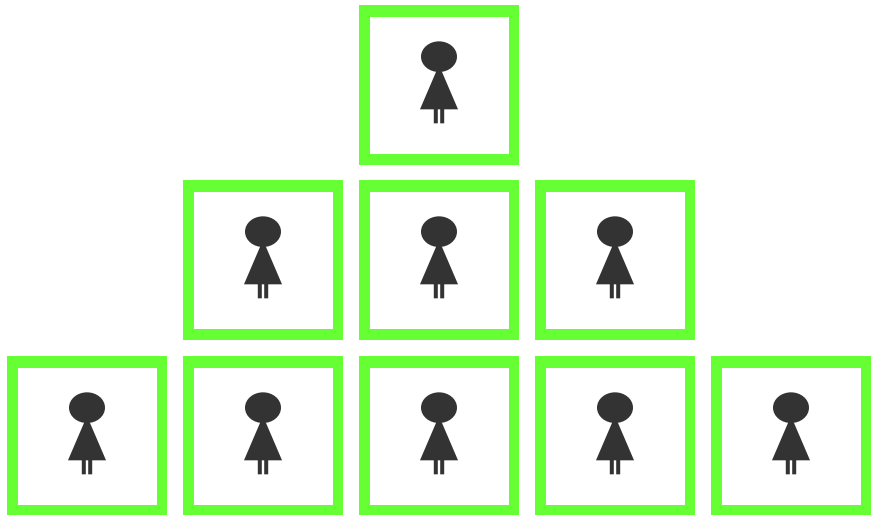
Taggart Murphy; Japan and the Shackles of The past (2014)

Gullian Tett; The Silo Effect (2015)

*eg, Olympus, Mitsubishi Auto, Toshiba, Seven-Eleven,
VW, and may others*

Most others; Order by the function

Japan: Order by the structure



Less inequality
Convoy system

Upper limit



chances

Lower limit



risks

More inequality

Risk-taking and Competition

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Lessons of Fukushima Nuclear Accident

‘Transparency’ and the sense of **‘Accountability’** are the Foundation of Trust

‘Accountability’ in Japanese is a typical and **serious** example of **Lost in Translation**

規制の虜

グループシンクが
日本を滅ぼす

国会事務局次長

黒川清

Regulatory Capture
Will Japan Change?

講談社

Principles of the Energy Policy of the Future

1. **De-centralize**

2. Locally available **renewable**

solar, wind, hydro, bio, geothermal, ocean

3. Visualize use (and revenue) of electricity

4. Urban Design/Planning critical for
developing world

The **Enabler is Smart Grid (or 'Connecting Dots')**
Across National (and any borders)